** PUBLIC DISCLOSURE COPY **

(Rev. January 2020)

Department of the Treasury

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

ion 50 I(c), 527, or 4947(a)(1) or the internal Revenue Code (except private roundations)

▶ Do not enter social security numbers on this form as it may be made public.

► Go to www.irs.gov/Form990 for instructions and the latest information.

2019 Open to Public Inspection

OMB No. 1545-0047

A F	or the	2019 calendar year, or tax year beginning and	ending	_	
B c	heck if	C Name of organization		D Employer identific	cation number
X	Addres	PENTAGON MEMORIAL FUND INC.			
	Name change			43-20182	21
	Initial return	Number and street (or P.O. box if mail is not delivered to street address)	Room/suite	E Telephone number	
	Final return/		200	301-740-3	
termin- ated		City or fown, state or province, country, and ZIP or foreign postal code	G Gross receipts \$	2,548,451.	
	Ameno	ARLINGTON, VA 22203		H(a) Is this a group re	
	Applic tion pendir	Finame and address of principal officer. UAITED U. HATCHAR		for subordinates	
		SAME AS C ABOVE		H(b) Are all subordinates in	
		empt status: X 501(c)(3) 501(c) () ◀ (insert no.) 4947(a)(1)	or 527	1	list. (see instructions)
		e: ► WWW • PENTAGONMEMORIAL • ORG organization: X Corporation Trust Association Other ►	1 //22	H(c) Group exemption	n number ▶ ¶ State of legal domicile: VA
	art I	Summary	L Year	or formation: 2003 N	1 State of legal domicile; V A
	_	Briefly describe the organization's mission or most significant activities: RAIS	E FUND	S FOR THE CO	NSTRUCTION
ခ်	'	AND MAINTENANCE OF THE PENTAGON MEMORIAL	AND ED	UCATE THE P	UBLIC
& Governance	l	Check this box if the organization discontinued its operations or dispose			
Ver	l			3	9
ၓၟ	l	Number of independent voting members of the governing body (Part VI, line 1b)			9
త ల		Total number of individuals employed in calendar year 2019 (Part V, line 2a)			0
/itie		Total number of volunteers (estimate if necessary)			13
Activities		Total unrelated business revenue from Part VIII, column (C), line 12			0.
_ ⋖	I	Net unrelated business taxable income from Form 990-T, line 39			0.
Revenue				Prior Year	Current Year
	8	Contributions and grants (Part VIII, line 1h)		660,908.	1,221,049.
	9	Program service revenue (Part VIII, line 2g)		0.	0.
Še	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)		307,608.	289,583.
-	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		0.	0.
		Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)		968,516.	1,510,632.
	l .	Grants and similar amounts paid (Part IX, column (A), lines 1-3)		0.	0.
	l .	Benefits paid to or for members (Part IX, column (A), line 4)		0.	0.
es	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)		0.	<u>0.</u>
Expenses	16a	Professional fundraising fees (Part IX, column (A), line 11e)		0.	320,105.
꼾	_b	Total fundraising expenses (Part IX, column (D), line 25) 358,33		1,297,361.	911,545.
	''	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)		1,297,361.	1,231,650.
	I	Revenue less expenses. Subtract line 18 from line 12		-328,845.	278,982.
	'	Heverlue less expenses. Subtract line 10 Hon line 12	Re	ginning of Current Year	End of Year
ets (20	Total assets (Part X, line 16)		12,092,565.	13,536,059.
Ass	21	Total liabilities (Part X, line 26)		106,597.	386,384.
Net Assets or	22	Net assets or fund balances. Subtract line 21 from line 20		11,985,968.	13,149,675.
Pa	art II	Signature Block			
		lties of perjury, I declare that I have examined this return, including accompanying schedules		-	knowledge and belief, it is
true,	correc	t, and complete. Declaration of prep arer (other than officer) is based on all information of wh	hich preparer	has any knowledge.	
		- James + pay chak		9/16/20	
Sig	n	Signature of officer		Date	
Her	е	JAMES J. LAYCHAK, EXCUTIVE DIRECTOR			
		Type or print name and title	In	Data Lau	DTIN
		Print/Type preparer's name Preparer's signature		Date Check	PTIN
Paid		MICHAELA J. CROMAR, CPA MICHAELA J. CROI	MAR, 0	9/16/20 self-employe	
	arer	Firm's name CLIFTONLARSONALLEN LLP		Firm's EIN ▶	41-0746749
Use	Only	Firm's address > 901 NORTH GLEBE ROAD, SUITE 200		, , , , , , , , , , , , , , , , , , ,	71\ 227 0500
		ARLINGTON, VA 22203		Phone no. (5	
May	the IF	RS discuss this return with the preparer shown above? (see instructions)			X Yes No

ı u	Statement of Program Service Accomplishments
	Check if Schedule O contains a response or note to any line in this Part III
1	Briefly describe the organization's mission: RAISE FUNDS FOR THE CONSTRUCTION AND MAINTENANCE OF THE PENTAGON
	MEMORIAL AS WELL AS A VISITORS EDUCATION CENTER AND EDUCATE THE PUBLIC
	ABOUT THE EVENTS AND IMPACT OF THE TERRORIST ATTACKS ON SEPTEMBER 11,
	2001.
2	Did the organization undertake any significant program services during the year which were not listed on the
2	prior Form 990 or 990-EZ?
	If "Yes," describe these new services on Schedule O.
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes X No
3	<u> </u>
4	If "Yes," describe these changes on Schedule O.
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and
4-	revenue, if any, for each program service reported. (Code:) (Expenses \$ 351,390 • including grants of \$) (Revenue \$)
4a	(Code:) (Expenses \$351,390. including grants of \$) (Revenue \$) VISITORS EDUCATION CENTER-
	WITH THE PENTAGON MEMORIAL COMPLETE, THE PENTAGON MEMORIAL FUND TURNED
	ITS FOCUS TO DEVELOPING EDUCATION RESOURCES THAT ENHANCE THE VISITOR'S
	EXPERIENCE AT THE MEMORIAL BY HELPING THEM UNDERSTAND THE 9/11 EVENTS,
	•
	THE HISTORIC SIGNIFICANCE OF THE MEMORIAL SITE AND THE UNIQUE ELEMENTS
	OF THE PENTAGON MEMORIAL.
4b	(Code:) (Expenses \$
	MEMORIAL MAINTENANCE -
	THE FUND SUPPORTS ONGOING MAINTENANCE OF THE MEMORIAL.
4c	(Code:) (Expenses \$24,648. including grants of \$) (Revenue \$)
	EDUCATION AND OUTREACH-
	CONTINUING EFFORTS TO EDUCATE AND INFORM THE PUBLIC ON THE EVENTS OF
	9/11 AS THEY RELATE TO THE ATTACK ON THE PENTAGON.
4d	Other program services (Describe on Schedule O.)
	(Expenses \$ 11,795 • including grants of \$) (Revenue \$)
	/ Interest / / / Interest / / / / / / / / / / / / / / / / / / /
4 e	Total program service expenses ► 737,833.

Part IV | Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4		X
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		Х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		Х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		Х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If</i> "Yes," <i>complete</i>			
	Schedule D, Part III	8		Х
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
·	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes," complete Schedule D, Part IV	9		X
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments			
10	or in quasi endowments? If "Yes," complete Schedule D, Part V	10	Х	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X			
••	as applicable.			
a	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
u	Part VI	11a		X
h	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total	110		
b		11b		X
•	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total	110		1
C		11c		x
a	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in	110		-25
u		11d	Х	
_	Part X, line 16? If "Yes," complete Schedule D, Part IX		- 21	Х
	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e		
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses	445	Х	
10-	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	- 21	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete	40-	Х	
	Schedule D, Parts XI and XII	12a	Λ	
D	Was the organization included in consolidated, independent audited financial statements for the tax year?	406		v
10	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	12b		X
13	Did the appropriation projection of the construction of the Helical Obstace	13		X
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		<u> </u>
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000	14b		x
45	or more? If "Yes," complete Schedule F, Parts I and IV Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any	140		
15		4-		x
40	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to	40		x
17	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		<u> </u>
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,	47	Х	
10	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17	21	
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines	10		x
40	1c and 8a? If "Yes," complete Schedule G, Part II	18		<u> </u>
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"	4.		v
00-	complete Schedule G, Part III	19		X
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			_v
	domestic government on Part IX, column (A), line 1? If "Yes." complete Schedule I. Parts I and II	21		X

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Part IV Checklist of Required Schedules (continued)

			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			110
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		Х
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23		Х
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No," go to line 25a	24a		Х
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25 a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		X
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current			
	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			
	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,			
	creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			
	entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
	instructions, for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If			
	"Yes," complete Schedule L, Part IV	28a		X
	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		Х
С	A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? If			
	"Yes," complete Schedule L, Part IV	28c		X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		Х
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			
	Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		X
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			
	Part V, line 1	34		X
	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		X
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
	If "Yes," complete Schedule R, Part V, line 2	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		X
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?			
Da	Note: All Form 990 filers are required to complete Schedule O	38	X	
Par				
	Check if Schedule O contains a response or note to any line in this Part V			
	I I		Yes	No
	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable 1a 2			
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable 1b	4		
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	1c		

Page 5 Statements Regarding Other IRS Filings and Tax Compliance (continued) Part V Yes No 2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return b If at least one is reported on line 2a, did the organization file all required federal employment tax returns? 2b Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions) Х 3a Did the organization have unrelated business gross income of \$1,000 or more during the year? За **b** If "Yes," has it filed a Form 990-T for this year? *If* "No" to line 3b, provide an explanation on Schedule O 3b 4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? X 4a **b** If "Yes," enter the name of the foreign country See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR). X **5a** Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? **b** Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? Х 5b c If "Yes" to line 5a or 5b, did the organization file Form 8886-T? 6a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit Х any contributions that were not tax deductible as charitable contributions? b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? 6b 7 Organizations that may receive deductible contributions under section 170(c). X Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? 7a If "Yes," did the organization notify the donor of the value of the goods or services provided? 7b Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required X to file Form 8282? d If "Yes," indicate the number of Forms 8282 filed during the year 7d Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? Х 7f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? 7g If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? 7h Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year? Sponsoring organizations maintaining donor advised funds. a Did the sponsoring organization make any taxable distributions under section 4966? 9a Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? 10 Section 501(c)(7) organizations. Enter: a Initiation fees and capital contributions included on Part VIII, line 12 Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 11 Section 501(c)(12) organizations. Enter: Gross income from members or shareholders Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.) 12a 12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? b If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b Section 501(c)(29) qualified nonprofit health insurance issuers. a Is the organization licensed to issue qualified health plans in more than one state? 13a Note: See the instructions for additional information the organization must report on Schedule O. Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans c Enter the amount of reserves on hand X Did the organization receive any payments for indoor tanning services during the tax year? b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or X excess parachute payment(s) during the year? If "Yes," see instructions and file Form 4720, Schedule N.

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Is the organization an educational institution subject to the section 4968 excise tax on net investment income?

If "Yes," complete Form 4720, Schedule O.

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

	Check if Schedule O contains a response or note to any line in this Part VI						X		
Sec	tion A. Governing Body and Management								
						Yes	No		
1a	Enter the number of voting members of the governing body at the end of the tax year	1a		9					
	If there are material differences in voting rights among members of the governing body, or if the governing								
	body delegated broad authority to an executive committee or similar committee, explain on Schedule O.								
b	Enter the number of voting members included on line 1a, above, who are independent	1b		9					
2	2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other								
	officer, director, trustee, or key employee?				2		Х		
3	Did the organization delegate control over management duties customarily performed by or under the								
	of officers, directors, trustees, or key employees to a management company or other person?				3	Х			
4	Did the organization make any significant changes to its governing documents since the prior Form 9	90 was	s filed?		4	Х			
5	5 Did the organization become aware during the year of a significant diversion of the organization's assets?								
6	Did the organization have members or stockholders?				6		X		
7a	Did the organization have members, stockholders, or other persons who had the power to elect or ap	point o	one or						
	more members of the governing body?				7a		X		
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, st								
	persons other than the governing body?				7b		X		
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year								
а	The governing body?				8a	X			
b	Each committee with authority to act on behalf of the governing body?				8b	X			
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be read	ched a	t the						
	organization's mailing address? If "Yes." provide the names and addresses on Schedule O				9		X		
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Re		Code.)						
			,			Yes	No		
10a	Did the organization have local chapters, branches, or affiliates?			Ŀ	10a		X		
	If "Yes," did the organization have written policies and procedures governing the activities of such ch								
	and branches to ensure their operations are consistent with the organization's exempt purposes?			Ŀ	10b				
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body	y befor	e filing the form?	Ŀ	11a		X		
b									
12a									
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise				12b	Х			
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Y	es," d	escribe						
	in Schedule O how this was done			Ŀ	12c	Х			
13	Did the organization have a written whistleblower policy?			L	13	Х			
14	Did the organization have a written document retention and destruction policy?				14	Х			
15	Did the process for determining compensation of the following persons include a review and approva	l by ind	dependent						
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?								
а	The organization's CEO, Executive Director, or top management official			Ŀ	15a		X		
	Other officers or key employees of the organization			Ŀ	15b		X		
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).								
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangements	nent w	ith a						
	taxable entity during the year?			Ŀ	16a		X		
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate	te its p	articipation						
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organ	ization	's						
	exempt status with respect to such arrangements?			_ -	16b				
Sec	tion C. Disclosure								
17	List the states with which a copy of this Form 990 is required to be filed ▶ NONE								
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and	nd 990	-T (Section 501(c)(3)s c	only) a	availal	ble		
	for public inspection. Indicate how you made these available. Check all that apply.								
	X Own website Another's website X Upon request Other (explain	on Sc	hedule O)						
19	Describe on Schedule O whether (and if so, how) the organization made its governing documents, co	nflict c	of interest policy, a	nd fi	nanc	ial			
	statements available to the public during the tax year.								
20	State the name, address, and telephone number of the person who possesses the organization's boo	ks and	d records 🕨						
	THE PENTAGON MEMORIAL FUND - 703-998-5100	_							
	901 N. GLEBE RD, #200 C/O CLA, ARLINGTON, VA 22203	3							

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Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See instructions for the order in which to list the persons above.

X Check this box if neither the organiz (A)	(B)				C)			(D)	(E)	(F)
Name and title	Average			Pos	itior	1		Reportable	Reportable	Estimated
Traine and the	hours per	box	(do not check more than one box, unless person is both an				n an	compensation	compensation from related	amount of
	week	\vdash	officer and a director/trustee)				tee)	from		other
	(list any	ector						the	organizations	compensation
	hours for	or dir	, e			ated		organization	(W-2/1099-MISC)	from the
	related organizations	ustee	trust		99	Suadı		(W-2/1099-MISC)		organization and related
	below	lual tr	tional		nploy	st con	_			organizations
	line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			organizationio
(1) JAMES J. LAYCHAK	4.00									
CHAIRMAN & PRESIDENT		Х		Х				0.	0.	0.
(2) JOHN P. LANGAN, CPA	1.00									
TREASURER		Х		Х				0.	0.	0.
(3) KAREN MAUDE	1.00									
DIRECTOR		Х						0.	0.	0.
(4) TARA ALLISON	1.00	1							_	_
DIRECTOR		Х				_		0.	0.	0.
(5) SEAN CONNAUGHTON	1.00	l								
DIRECTOR	1 22	Х						0.	0.	0.
(6) JACK CURTIS	1.00	l							•	
DIRECTOR	1 00	Х	_					0.	0.	0.
(7) TERESA CARLSON	1.00								•	•
DIRECTOR	1 00	Х						0.	0.	0.
(8) TED OLSON	1.00	- -							0	_
DIRECTOR (9) JENNIFER AUGMENT	1.00	Х						0.	0.	0.
DIRECTOR	1.00	х						0.	0.	0.
DIRECTOR		^						0.	0.	0.
		1								
		1								
]								

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Section A. Officers, Directors, Trus	ees, Key Emp	оюу	ees,	anc	ı Hiç	gnes	C	ompensated Employee	s (continued)			
(A)	(B) (C)							(D)	(E)		(1	F)
Name and title	Average	(do		Pos		l than o	no	Reportable	Reportable		Estin	nated
	hours per	box,	, unles	ss per	rson i	s both	an	compensation	compensation	n	amo	unt of
	week		cer an	id a di	irecto	r/trust	ee)	from	from related		otl	ner
	(list any	ector						the	organizations		•	nsation
	hours for	or dir	e e			ated		organization	(W-2/1099-MIS	,C)		the
	related organizations	ıstee	truste		a	bens		(W-2/1099-MISC)			•	ization
	below	ual trı	ional		ploye	t com						elated zations
	line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former				Organii	Zations
	,	=	=	0	ž	工画	ш.			\dashv		
										\dashv		
										\dashv		
-										\dashv		
										\dashv		
						Щ		0		$\overline{}$		
1b Subtotal								0.		0.		0.
c Total from continuation sheets to Part VII							>	0.		0.		0.
d Total (add lines 1b and 1c)							<u> </u>	0.		0.		0.
2 Total number of individuals (including but no	ot limited to the	ose	liste	d ab	ove) who	re	eceived more than \$100,	000 of reportable	!		^
compensation from the organization											V	0 es No
3 Did the organization list any former officer,	director truste	مم لا	'AV A	mnl	01/0	a or	hia	heet compensated empl	ovee on	ſ		110
	•		•	•	•		_	·	•	ľ	3	+x
line 1a? If "Yes," complete Schedule J for so 4 For any individual listed on line 1a, is the su											3	1
and related organizations greater than \$150	•							·	· ·	ľ	4	T X
5 Did any person listed on line 1a receive or a			•							·····		
rendered to the organization? If "Yes." com	•				•		alc	sa organization or individ	idal for Scrvices	ľ	5	X
Section B. Independent Contractors	<u>Diete Schedule</u>	; J 10	JI SU	ıcıı	Jers	OH .						
Complete this table for your five highest cor	mpensated ind	epe	nder	nt co	ontra	actor	s th	nat received more than \$	100,000 of comp	ensat	ion from	
the organization. Report compensation for t										011000		
(A)								(B)			(C)	
Name and business	address							Description of s	ervices	C	ompens	ation
HAHN GROUP INC.							þ	FUNDRAISING				
6500 SHIPYARD PLACE, FALL	S CHURC	Η,	V	A_	<u>22</u>	043	3 (CONSULTATION			320	000.
CAA CONSULTING LLC							k	OPERATIONS/MA	ANAGEMEN			
16132 DEER LAKE ROAD, ROC	KVILLE,	M	D .	20	<u>85</u>	5		T CONSULTING			222	<u>972.</u>
							\downarrow					
							\dashv					

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Total number of independent contractors (including but not limited to those listed above) who received more than

\$100,000 of compensation from the organization

43-2018221

Part VIII Statement of Revenue

		Check if Schedule O contains a response o	r note to any lin	e in this Part VIII			
				(A)	(B)	(C)	(D)
				Total revenue	Related or exempt function revenue	Unrelated business revenue	Revenue excluded from tax under
					Turiotion revenue	business revenue	sections 512 - 514
S S	1 :	a Federated campaigns 1a					
an		b Membership dues 1b					
2 8		c Fundraising events 1c					
ifts, r A		d Related organizations 1d					
p.ia		e Government grants (contributions)					
Sin		f All other contributions, gifts, grants, and					
iğ je		similar amounts not included above	1,221,049.				
등		g Noncash contributions included in lines 1a-1f	_,,				
Contributions, Gifts, Grants and Other Similar Amounts				1,221,049.			
0 6		h Total. Add lines 1a-1f	Business Code	1,221,013.			
	•	-	Dusiness Code				
ice	2 :						
e Z		b					
n S	(C					
ar Be	•	d					
Program Service Revenue	•	e					
<u>-</u>		f All other program service revenue					
_		g Total. Add lines 2a-2f					
	3	Investment income (including dividends, interes					252 252
		other similar amounts)		262,368.			262,368.
	4	Income from investment of tax-exempt bond pro	-				
	5	Royalties					
		(i) Real	(ii) Personal				
	6	a Gross rents 6a					
	ı	b Less: rental expenses 6b					
	(c Rental income or (loss) 6c					
	(d Net rental income or (loss))				
	7 :	a Gross amount from sales of (i) Securities	(ii) Other				
		assets other than inventory 7a 1,065,034.					
	- 1	b Less: cost or other basis					
ne		and sales expenses 7b 1,037,819.					
/en		c Gain or (loss) 7c 27,215.					
ther Revenue		d Net gain or (loss)		27,215.			27,215.
ē	8 :	a Gross income from fundraising events (not					
₹		including \$ of					
		contributions reported on line 1c). See					
		Part IV, line 18					
	ı	b Less: direct expenses 8b					
		Net income or (loss) from fundraising events	>				
		a Gross income from gaming activities. See					
		Part IV, line 199a					
		b Less: direct expenses 9b					
		c Net income or (loss) from gaming activities					
		a Gross sales of inventory, less returns					
		and allowances 10a					
		b Less: cost of goods sold 10b					
		Net income or (loss) from sales of inventory					
		- The meeting of flood, from Sales of inventory	Business Code				
ns	11 :	•					
ee Tie							
Miscellaneous Revenue							
Sce		d All other revenue					
Σ		e Total. Add lines 11a-11d					
	12	Total revenue. See instructions	·····	1,510,632.	0.	0.	289,583.

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) Check if Schedule O contains a response or note to any line in this Part IX (**D**) Fundraising (C) Management and general expenses Do not include amounts reported on lines 6b. Program service expenses Total expenses 7b, 8b, 9b, and 10b of Part VIII. expenses Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21 Grants and other assistance to domestic individuals. See Part IV, line 22 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16 Benefits paid to or for members Compensation of current officers, directors, trustees, and key employees Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) Other salaries and wages 7 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions) Other employee benefits 9 10 Payroll taxes Fees for services (nonemployees): 55,744. 11,149. 33,446. 11,149. Management Legal 42,703. 42,703. Accounting Lobbying 320,105. 320,105. Professional fundraising services. See Part IV, line 17 48,254. 48,254. Investment management fees Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Sch O.) 5,444. 5,444. Advertising and promotion 12 1,835. 1,835. Office expenses 13 1,875. 2,033. 158. Information technology 14 15 Royalties 5,100. 5,100 16 Occupancy 379 358. 21. 17 Travel 18 Payments of travel or entertainment expenses for any federal, state, or local public officials 27,053. 27,053. Conferences, conventions, and meetings 19 20 Payments to affiliates 21 Depreciation, depletion, and amortization 22 3,227. 3,227. 23 Other expenses. Itemize expenses not covered 24 above (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.) 351,390. 351,390. VISITOR EDUCATION CENTE CONTRIBUTIONS TO PRMR F 350,000. 350,000. 11,699. 11,699. COMMUNITY PARTNERSHIPS 4,680. 4,680. d AUDIO TOUR HOSTING 2,004. 1.596. 408. e All other expenses 1,231,650. 737,833. 135,489. 358,328. Total functional expenses. Add lines 1 through 24e 25 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.

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if following SOP 98-2 (ASC 958-720)

Part X	Balance Sheet			
	Check if Schedule O contains a response or note to any line in this Part X			
		(A) Beginning of year		(B) End of year
1	Cash - non-interest-bearing	327,640.	1	1,352,654
2	Savings and temporary cash investments		2	
3	Pledges and grants receivable, net	1,340,744.	3	524,078
4	Accounts receivable, net		4	
5	Loans and other receivables from any current or former officer, director,			
	trustee, key employee, creator or founder, substantial contributor, or 35%			
	controlled entity or family member of any of these persons		5	
6	Loans and other receivables from other disqualified persons (as defined			
	under section 4958(f)(1)), and persons described in section 4958(c)(3)(B)		6	
7 وي	Notes and loans receivable, net		7	
Assets	Inventories for sale or use		8	
9 🏲	Prepaid expenses and deferred charges	4,518.	9	4,480
10:	a Land, buildings, and equipment: cost or other			
	basis. Complete Part VI of Schedule D 10a 0 .			
	Less: accumulated depreciation	0.	10c	
11	Investments - publicly traded securities	8,912,369.	11	9,438,367
12	Investments - other securities. See Part IV, line 11		12	
13	Investments - program-related. See Part IV, line 11		13	
14	Intangible assets		14	
15	Other assets. See Part IV, line 11	1,507,294.	15	2,216,480
16	Total assets. Add lines 1 through 15 (must equal line 33)	12,092,565.	16	13,536,059
17	Accounts payable and accrued expenses	106,597.	17	386,384
18	Grants payable		18	
19	Deferred revenue		19	
20	Tax-exempt bond liabilities		20	
21	Escrow or custodial account liability. Complete Part IV of Schedule D		21	
ဖွ 22	Loans and other payables to any current or former officer, director,			
Liabilities	trustee, key employee, creator or founder, substantial contributor, or 35%			
ja	controlled entity or family member of any of these persons		22	
_ 23	Secured mortgages and notes payable to unrelated third parties		23	
24	Unsecured notes and loans payable to unrelated third parties		24	
25	Other liabilities (including federal income tax, payables to related third			
	parties, and other liabilities not included on lines 17-24). Complete Part X		0.5	
00	of Schedule D	106,597.	25	386,384.
26	Total liabilities. Add lines 17 through 25	100,337.	26	300,304
တ္ဆ	Organizations that follow FASB ASC 958, check here X			
2 37	and complete lines 27, 28, 32, and 33. Net assets without donor restrictions	11,179,425.	27	12,552,207.
27 29 29		806,543.	28	597,468.
හි 28 ව	Net assets with donor restrictions Organizations that do not follow FASB ASC 958, check here	000,545.	20	337,400
[등	and complete lines 29 through 33.			
ნ 29	Capital stock or trust principal, or current funds		29	
st 20	Paid-in or capital surplus, or land, building, or equipment fund		30	
ASS 30	Retained earnings, endowment, accumulated income, or other funds		31	
Net Assets or Fund Balances 25 28 25 31 32 32 32 32 32 32 32 32 32 32 32 32 32	Total net assets or fund balances	11,985,968.	32	13,149,675.
ž 32	Total liabilities and net assets/fund balances	12,092,565.	33	13,536,059
33	Total nabilities and fiet assets/fully baid ices	<u> </u>	55	Form 990 (2019

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Pai	T XI Reconciliation of Net Assets						
	Check if Schedule O contains a response or note to any line in this Part XI						
1	Total revenue (must equal Part VIII, column (A), line 12)	1	1	,51	<u>0,6</u>	<u>32.</u>	
2	Total expenses (must equal Part IX, column (A), line 25)	2	1	,23			
3	Revenue less expenses. Subtract line 2 from line 1	3				82.	
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	11	,98	5,9	<u>68.</u>	
5	Net unrealized gains (losses) on investments	5		88	4,7	<u> 25.</u>	
6	Donated services and use of facilities	6					
7	Investment expenses	7					
8	Prior period adjustments	8					
9	Other changes in net assets or fund balances (explain on Schedule O)	9				0.	
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,						
	column (B))	10	13	,14	9,6	75 .	
Pai	t XII Financial Statements and Reporting						
	Check if Schedule O contains a response or note to any line in this Part XII						
					Yes	No	
1	Accounting method used to prepare the Form 990: Cash X Accrual Other						
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule	Э.					
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?			2a		X	
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	on a					
	separate basis, consolidated basis, or both:						
	Separate basis Consolidated basis Both consolidated and separate basis						
b	Were the organization's financial statements audited by an independent accountant?			2b	X	<u></u>	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate	basis,					
	consolidated basis, or both:						
	X Separate basis Consolidated basis Both consolidated and separate basis						
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	audit,					
	review, or compilation of its financial statements and selection of an independent accountant?			2c	X		
	If the organization changed either its oversight process or selection process during the tax year, explain on Sche	edule O.					
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Sin	gle Audit					
	Act and OMB Circular A-133?			3a		X	
b	b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit						
	or audits, explain why on Schedule O and describe any steps taken to undergo such audits			3b			
				Form	990	(2019)	

SCHEDULE A

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization PENTAGON MEMORIAL FUND INC.

Employer identification number 43-2018221

Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990 or 990-EZ).) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). X An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or 10 An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 11 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization. Enter the number of supported organizations Provide the following information about the supported organization(s). (i) Name of supported (ii) EIN (iii) Type of organization (v) Amount of monetary (vi) Amount of other n your governing document? (described on lines 1-10 organization support (see instructions) support (see instructions) No above (see instructions))

10400916 131839 064-117636-00

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	tion A. Public Support						
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")	84,126.	2947404.	605,257.	660,908.	1221049.	5518744.
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						_
4	Total. Add lines 1 through 3	84,126.	2947404.	605,257.	660,908.	1221049.	5518744.
	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						3609349.
6	Public support. Subtract line 5 from line 4.						1909395.
	tion B. Total Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
	Amounts from line 4	84,126.	2947404.	605,257.	660,908.	1221049.	5518744.
	Gross income from interest,	,		•	,		
_	dividends, payments received on						
	securities loans, rents, royalties,						
	and income from similar sources	403,796.	312,195.	407.399.	220,090.	262.368.	1605848.
9	Net income from unrelated business	,	,	,	,	,	
·	activities, whether or not the						
	business is regularly carried on						
10	Other income. Do not include gain						_
	or loss from the sale of capital						
	assets (Explain in Part VI.)			6,863.			6,863.
11	Total support. Add lines 7 through 10			. ,			7131455.
	Gross receipts from related activities,	etc (see instructio	ns)			12	
	First five years. If the Form 990 is for	•	,				
	organization, check this box and stop		•				
Sec	tion C. Computation of Publi						
	Public support percentage for 2019 (li			olumn (f))		14	26.77 %
	Public support percentage from 2018					15	36.09 %
	33 1/3% support test - 2019. If the o					ore, check this box	
	stop here. The organization qualifies						
b	33 1/3% support test - 2018. If the c	organization did no	t check a box on li				
	and stop here. The organization quali						
17a	10% -facts-and-circumstances test						
	and if the organization meets the "fact						
	meets the "facts-and-circumstances"				-	-	
b	10% -facts-and-circumstances test						
-	more, and if the organization meets th						
	organization meets the "facts-and-circ		•				ightharpoons
18	Private foundation. If the organization			•	,		
				., ,	, DOX WI		

Schedule A (Form 990 or 990-EZ) 2019

Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support	<u>, , , ,</u>	,				
Calendar year (or fiscal year beginning in)	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
1 Gifts, grants, contributions, and						<u> </u>
membership fees received. (Do not						
include any "unusual grants.")						<u> </u>
2 Gross receipts from admissions,						
merchandise sold or services per- formed, or facilities furnished in						
any activity that is related to the						
organization's tax-exempt purpose						
3 Gross receipts from activities that						
are not an unrelated trade or bus-						
iness under section 513						
4 Tax revenues levied for the organ-						
ization's benefit and either paid to						
or expended on its behalf						
5 The value of services or facilities						
furnished by a governmental unit to						
the organization without charge						
6 Total. Add lines 1 through 5						1
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received						1
from other than disqualified persons that						
exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 Public support. (Subtract line 7c from line 6.)						
Section B. Total Support						
Calendar year (or fiscal year beginning in)	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
9 Amounts from line 6						
10a Gross income from interest,						
dividends, payments received on securities loans, rents, royalties,						
and income from similar sources						
b Unrelated business taxable income						
(less section 511 taxes) from businesses						
acquired after June 30, 1975						
c Add lines 10a and 10b						1
11 Net income from unrelated business activities not included in line 10b,						
whether or not the business is						
regularly carried on						1
12 Other income. Do not include gain or loss from the sale of capital						
assets (Explain in Part VI.)						<u> </u>
14 First five years. If the Form 990 is for	the organization's	s first, second. thir	d, fourth, or fifth ta	ax year as a section	n 501(c)(3) organiz	zation,
	•				. , . ,	
Section C. Computation of Publi	c Support Per	centage				
15 Public support percentage for 2019 (li	ne 8, column (f), d	livided by line 13,	column (f))		15	%
16 Public support percentage from 2018					16	%
Section D. Computation of Inves						
17 Investment income percentage for 20					17	<u>%</u>
18 Investment income percentage from 2					18	<u>%</u>
19a 33 1/3% support tests - 2019. If the	organization did n	not check the box	on line 14, and line	e 15 is more than 3	33 1/3%, and line 1	17 is not
more than 33 1/3%, check this box ar						
b 33 1/3% support tests - 2018. If the						
line 18 is not more than 33 1/3%, che						
20 Private foundation If the organization	n did not check a	hay on line 1/1 10	a or 10h chack th	nie hav and eag inc	etructions	▶

Part IV | Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- **9a** Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in **Part VI.**
- **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in **Part VI.**
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below.
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

	Yes	No
1		
2		
_		
За		
3b		
Зс		
4a		
4b		
4c		
5a		
5b		
5с		
6		
7		
8		
9a		
9b		
9c		
10a		
10b		

Par	LIV	Supporting Organizations (continued)			
				Yes	No
		the organization accepted a gift or contribution from any of the following persons?			
а	A per	son who directly or indirectly controls, either alone or together with persons described in (b) and (c)			
	belov	v, the governing body of a supported organization?	11a		
b	A fan	nily member of a person described in (a) above?	11b		
		% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.	11c		
Sect	ion	B. Type I Supporting Organizations			
				Yes	No
1	Did t	he directors, trustees, or membership of one or more supported organizations have the power to			
	regul	arly appoint or elect at least a majority of the organization's directors or trustees at all times during the			
	tax y	ear? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or			
	contr	olled the organization's activities. If the organization had more than one supported organization,			
	desci	ribe how the powers to appoint and/or remove directors or trustees were allocated among the supported			
	orgar	nizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did tl	he organization operate for the benefit of any supported organization other than the supported			
		nization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
	Part	VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
	supe	rvised, or controlled the supporting organization.	2		
Sect	ion	C. Type II Supporting Organizations			
				Yes	No
		a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or tru	stees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or ma	anagement of the supporting organization was vested in the same persons that controlled or managed			
		upported organization(s).	1		
Sect	ion	D. All Type III Supporting Organizations			
				Yes	No
		he organization provide to each of its supported organizations, by the last day of the fifth month of the			
	-	nization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
		(ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
	_	nization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
		any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
		nization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
		rganization maintained a close and continuous working relationship with the supported organization(s).	2		
		ason of the relationship described in (2), did the organization's supported organizations have a			
	-	ficant voice in the organization's investment policies and in directing the use of the organization's			
		ne or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's	3		
Sect	CUPP	orted organizations played in this regard. E. Type III Functionally Integrated Supporting Organizations	<u> </u>		
' a	Criec	k the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions). The organization satisfied the Activities Test. Complete line 2 below.			
b		The organization is the parent of each of its supported organizations. Complete line 3 below.			
c		The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see instr	uctions)		
2	Activ	ities Test. Answer (a) and (b) below.	uctions)	Yes	No
		ubstantially all of the organization's activities during the tax year directly further the exempt purposes of			
		upported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
		e supported organizations and explain how these activities directly furthered their exempt purposes,			
		the organization was responsive to those supported organizations, and how the organization determined			
	that t	hese activities constituted substantially all of its activities.	2a		
b	Did tl	ne activities described in (a) constitute activities that, but for the organization's involvement, one or more			
	of the	e organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the			
	reasc	ons for the organization's position that its supported organization(s) would have engaged in these			
		ties but for the organization's involvement.	2b		
3	Pare	nt of Supported Organizations. Answer (a) and (b) below.			
а	Did tl	ne organization have the power to regularly appoint or elect a majority of the officers, directors, or			
	truste	ees of each of the supported organizations? Provide details in Part VI.	3a		
b	Did t	ne organization exercise a substantial degree of direction over the policies, programs, and activities of each			
	of its	supported organizations? If "Yes." describe in Part VI the role played by the organization in this regard.	3b		

Pai	Type III Non-Functionally Integrated 509(a)(3) Supporting	ng Organi	zations	
1	Check here if the organization satisfied the Integral Part Test as a qualifyi	ng trust on N	ov. 20, 1970 (explain in F	Part VI). See instructions. Al
	other Type III non-functionally integrated supporting organizations must of	omplete Sec	tions A through E.	
Sect	ion A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3.	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or			
	collection of gross income or for management, conservation, or			
	maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Sect	ion B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see			
	instructions for short tax year or assets held for part of year):			
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
С	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	Discount claimed for blockage or other			
	factors (explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d.	3		
4	Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount,			
	see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by .035.	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
Sect	ion C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1		
2	Enter 85% of line 1.	2		
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
4	Enter greater of line 2 or line 3.	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to			
_	emergency temporary reduction (see instructions).	6		
7	Check here if the current year is the organization's first as a non-functional	ally integrated	d Type III supporting orga	anization (see
	instructions).	-		

Schedule A (Form 990 or 990-EZ) 2019

Par	tV	Type III Non-Functionally Integrated 509(a)(3) Supporting Orga	nizations (continued)	
Secti	on D -	Distributions		,	Current Year
1	Amou	nts paid to supported organizations to accomplish exer	mpt purposes		
2	Amou				
	organi	zations, in excess of income from activity			
3	Admir	istrative expenses paid to accomplish exempt purpose			
	Amou				
5		ed set-aside amounts (prior IRS approval required)			
6		distributions (describe in Part VI). See instructions.			
7		annual distributions. Add lines 1 through 6.			
8		outions to attentive supported organizations to which th	e organization is responsive		
		de details in Part VI). See instructions.			
9		outable amount for 2019 from Section C, line 6			
10		amount divided by line 9 amount			
10	LINE O	amount divided by line 3 amount	(i)	(ii)	(iii)
Secti	on E -	Distribution Allocations (see instructions)	Excess Distributions	Underdistributions Pre-2019	Distributable Amount for 2019
1	Distrib	outable amount for 2019 from Section C, line 6			
2	Under	distributions, if any, for years prior to 2019 (reason-			
	able c	ause required- explain in Part VI). See instructions.			
3	Exces	s distributions carryover, if any, to 2019			
а	From	2014			
b	From	2015			
С	From	2016			
d	From	2017			
	From				
f	Total	of lines 3a through e			
g	Applie	d to underdistributions of prior years			
		d to 2019 distributable amount			
		over from 2014 not applied (see instructions)			
i		inder. Subtract lines 3g, 3h, and 3i from 3f.			
4		outions for 2019 from Section D,			
	line 7:				
а		ed to underdistributions of prior years			
		d to 2019 distributable amount			
		inder. Subtract lines 4a and 4b from 4.			
5		ining underdistributions for years prior to 2019, if			
•		subtract lines 3g and 4a from line 2. For result greater			
	-	ero, explain in Part VI. See instructions.			
6		ining underdistributions for 2019. Subtract lines 3h			
•		o from line 1. For result greater than zero, explain in			
		1. See instructions.			
7					
7		s distributions carryover to 2020. Add lines 3j			
•	and 4	down of line 7:			
8_					
		s from 2015			
		s from 2016			
		s from 2017			
d	Exces	s from 2018			

Schedule A (Form 990 or 990-EZ) 2019

Schedule B

(Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

Schedule of Contributors

➤ Attach to Form 990, Form 990-EZ, or Form 990-PF.

➤ Go to www.irs.gov/Form990 for the latest information.

2010

OMB No. 1545-0047

Name of the organization

Employer identification number

	PENTAGON MEMORIAL FUND INC.	43-2018221
Organization	type (check one):	
Filers of:	Section:	
Form 990 or 9	990-EZ X 501(c)(3) (enter number) organization	
	4947(a)(1) nonexempt charitable trust not treated as a private foundation	
	527 political organization	
Form 990-PF	501(c)(3) exempt private foundation	
	4947(a)(1) nonexempt charitable trust treated as a private foundation	
	501(c)(3) taxable private foundation	
Note: Only a General Rule	e organization is covered by the General Rule or a Special Rule . section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling perty) from any one contributor. Complete Parts I and II. See instructions for determining a contributor	g \$5,000 or more (in money or
Special Rule	s	
sect any	an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support tions 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount of the property o	or 16b, and that received from
year	an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from r, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educention of cruelty to children or animals. Complete Parts I, II, and III.	· ·
year is ch purp	an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from r, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled mecked, enter here the total contributions that were received during the year for an exclusively religious pose. Don't complete any of the parts unless the General Rule applies to this organization because it ious, charitable, etc., contributions totaling \$5,000 or more during the year	nore than \$1,000. If this box is, charitable, etc., received <i>nonexclusively</i>
Caution: An	organization that isn't covered by the General Bule and/or the Special Bules doesn't file Schedule B (F	form 990, 990-EZ, or 990-PE)

but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to

LHA For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

Schedule B (Form 990, 990-EZ, or 990-PF) (2019)

Name of organization

Employer identification number

PENTAGON MEMORIAL FUND INC.

43-2018221

PENTAC	GON MEMORIAL FUND INC.	4	3-2018221
Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	al space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1		\$10,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2		\$50,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
3		\$50,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
4		\$100,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
5		\$1,000,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for poncash contributions)

Name of organization Employer identification number

PENTAGON MEMORIAL FUND INC.

43-2018221

art II	Noncash Property (see instructions). Use duplicate copies of Pa	art II if additional space is needed.	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
_		 \$	
(a) No. rom art I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
_		\$	
(a) No. com art I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. rom art I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
_		\$	
(a) No. rom art I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. om art I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received

Employer identification number

Name of organization

PENTAGON MEMORIAL FUND INC. 43-2018221 Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this info. once.) Use duplicate copies of Part III if additional space is needed. (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

▶ Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Open to Public Inspection

Name of the organization

PENTAGON MEMORIAL FUND INC.

Employer identification number 43-2018221

Par	t I Organizations Maintaining Donor Advise	d Funds or Other Similar Funds o	or Accounts. Complete if the
	organization answered "Yes" on Form 990, Part IV, lir	ne 6.	
		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate value of contributions to (during year)		
3	Aggregate value of grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advisors in	writing that the assets held in donor advised	d funds
	are the organization's property, subject to the organization's	exclusive legal control?	Yes No
6	Did the organization inform all grantees, donors, and donor a	advisors in writing that grant funds can be us	sed only
	for charitable purposes and not for the benefit of the donor of	or donor advisor, or for any other purpose co	onferring
Par	t II Conservation Easements. Complete if the or	ganization answered "Yes" on Form 990, Pa	art IV, line 7.
1	Purpose(s) of conservation easements held by the organizati	on (check all that apply).	
	Preservation of land for public use (for example, recrea	ation or education) Preservation of a	a historically important land area
	Protection of natural habitat	Preservation of a	a certified historic structure
	Preservation of open space		
2	Complete lines 2a through 2d if the organization held a quali	fied conservation contribution in the form of	f a conservation easement on the last
	day of the tax year.		Held at the End of the Tax Year
а	Total number of conservation easements		2a
	•		
	Number of conservation easements on a certified historic str		
d	Number of conservation easements included in (c) acquired a		
	listed in the National Register		
3	Number of conservation easements modified, transferred, re	leased, extinguished, or terminated by the c	organization during the tax
	year ▶		
4	Number of states where property subject to conservation ear		
5	Does the organization have a written policy regarding the per		
_	violations, and enforcement of the conservation easements i		
6	Staff and volunteer hours devoted to monitoring, inspecting,	handling of violations, and enforcing conse	rvation easements during the year
_			
7	Amount of expenses incurred in monitoring, inspecting, hand	dling of violations, and enforcing conservation	on easements during the year
•			(A)/D)/:\
8	Does each conservation easement reported on line 2(d) above		
9	and section 170(h)(4)(B)(ii)? In Part XIII, describe how the organization reports conservati		
9	balance sheet, and include, if applicable, the text of the footr		
	organization's accounting for conservation easements.	lote to the organization's infancial statemen	its that describes the
Par	t III Organizations Maintaining Collections of	f Art, Historical Treasures, or Oth	er Similar Assets.
	Complete if the organization answered "Yes" on Form		
	If the organization elected, as permitted under FASB ASC 95		d balance sheet works
	of art, historical treasures, or other similar assets held for pul	· ·	
	service, provide in Part XIII the text of the footnote to its final	·	•
b	If the organization elected, as permitted under FASB ASC 95		
	art, historical treasures, or other similar assets held for public		
	provide the following amounts relating to these items:	,	1
	(i) Revenue included on Form 990, Part VIII, line 1		> \$
2	If the organization received or held works of art, historical tre		
	the following amounts required to be reported under FASB A		
а	Revenue included on Form 990, Part VIII, line 1	_	> \$
			. .
LHA	For Paperwork Reduction Act Notice, see the Instructions	s for Form 990.	Schedule D (Form 990) 2019

932051 10-02-19

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land				
b Buildings				
c Leasehold improvements				
d Equipment				
e Other				
otal. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B) line 10c.)				

Schedule D (Form 990) 2019

Schedule D (Form 990) 2019 PENTAGON MEM Part VII Investments - Other Securities.	ORIAL FUND I	NC. 43	-2018221 Page
Complete if the organization answered "Yes" o	n Form 990, Part IV, line	11b. See Form 990, Part X, line 12.	
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end	l-of-year market value
(1) Financial derivatives			
2) Closely held equity interests			
3) Other			
(A)			
(B)			
(C)			
(D)			
(E)			
(F)			
(G)			
(H)			
otal. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)			
Part VIII Investments - Program Related.			
Complete if the organization answered "Yes" o			
(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end	l-of-year market value
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
otal. (Col. (b) must equal Form 990, Part X, col. (B) line 13.)			
Complete if the organization answered "Yes" o	n Form 000 Port IV line	11d Soc Form 000 Port V line 15	
	Description	Tru. See Form 990, Part X, line 13.	(b) Book value
	·		2,216,480
	<u> </u>		2,210,400
(2)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
otal. (Column (b) must equal Form 990, Part X, col. (B) line	15)	<u> </u>	2,216,480.
Part X Other Liabilities.	13.)		
Complete if the organization answered "Yes" o	n Form 990. Part IV. line	11e or 11f. See Form 990. Part X. line 25.	
(a) Description of liability	, , ,		(b) Book value
(1) Federal income taxes			
(2)			
(3)			
(4)			
(5)			

Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII

Schedule D (Form 990) 2019

(6) (7) (8)

	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.							
1	Total revenue, gains, and other support per audited financial statements			1	2,469,429.			
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:							
а	Net unrealized gains (losses) on investments	2a	884,725.					
b	Donated services and use of facilities		122,326.					
С	Recoveries of prior year grants							
d	Other (Describe in Part XIII.)							
е	Add lines 2a through 2d			2e	1,007,051.			
3	Subtract line 2e from line 1			3	1,462,378.			
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:							
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	48,254.					
b	Other (Describe in Part XIII.)		10,2011					
				4c	48,254.			
				4 0	1,510,632.			
5 Pai	t XII Reconciliation of Expenses per Audited Financial Stateme	nts With	Expenses per F	eturr	1,310,032.			
				.o.a	•			
	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.			_	1,305,722.			
1	Total expenses and losses per audited financial statements			1	1,303,722.			
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:	1.1	100 206					
а	Donated services and use of facilities		122,326.					
b	Prior year adjustments	1 1						
С	Other losses							
d	Other (Describe in Part XIII.)							
е	Add lines 2a through 2d			2e	122,326.			
3	Subtract line 2e from line 1			3	1,183,396.			
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:							
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a	48,254.					
b	Other (Describe in Part XIII.)	4b						
С	Add lines 4a and 4b			4c	48,254.			
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)			5	1,231,650.			
Pa	t XIII Supplemental Information.							
Provi	de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part I	V, lines 1b	and 2b; Part V, line 4	; Part X	, line 2; Part XI,			
	2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any addit				, ,			
PAF	RT V, LINE 4:							
	·							
THE	FUND WAS ESTABLISHED FOR THE PURPOSE OF M	AINTA	NING THE P	ENT <i>I</i>	AGON			
				_				
MEN	MORIAL.							
рΔΙ	RT X, LINE 2:							
1 711	(I A, DING 2.							
тит	E FUND IS RECOGNIZED AS A TAX-EXEMPT ORGANI	7. ∆ ጥT∩ N	I IINDER SEC	תר∩ו	т			
1111	FUND 15 RECOGNIZED AS A TAX-EXEMPT ORGANI	ZATIOI	ONDER SEC	1101	N .			
E 0 1	/C//2/ OF MILE INMEDIAL DEVENUE CODE AND IC	пупмі	OM PROM TATO	OME	шульс			
501	(C)(3) OF THE INTERNAL REVENUE CODE AND IS	EXEMI	PT FROM INC	OME	TAXES			
	NAME TO DESCRIPT ON INTRALABLE DISCONDESS ASSESSED.	m	NO					
EX(CEPT FOR TAXES ON UNRELATED BUSINESS ACTIVI	TIES.	NO TAX EXP	ENSE	I IS			
REC	CORDED IN THE ACCOMPANYING FINANCIAL STATEM	ENTS,	AS THERE W	AS 1	10			
SIC	INIFICANT UNRELATED BUSINESS INCOME. NO PRO	VISIO	N FOR INCOM	E TA	XES HAS			
BEI	N MADE FOR THE YEARS ENDED DECEMBER 31, 20	19, Al	ND 2018, AS	THE	E FUND HAD			
NO	NO UNRELATED BUSINESS INCOME. MANAGEMENT HAS EVALUATED THE FUND'S TAX							

SCHEDULE G

Department of the Treasury Internal Revenue Service

(Form 990 or 990-EZ)

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

			_
Namo	of the	organiz	ation

PENTAGON MEMORIAL FUND INC.

Employer identification number

43-2018221 Part I Fundraising Activities. Complete if the organization answered "Yes" on Form 990, Part IV, line 17. Form 990-EZ filers are not required to complete this part. 1 Indicate whether the organization raised funds through any of the following activities. Check all that apply. Mail solicitations Solicitation of non-government grants Internet and email solicitations Solicitation of government grants X Phone solicitations Special fundraising events X In-person solicitations 2 a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees, or X Yes key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? No b If "Yes," list the 10 highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization. (iii) Did fundraiser have custody or control of (v) Amount paid (vi) Amount paid (i) Name and address of individual (iv) Gross receipts to (or retained by) (ii) Activity to (or retained by) fundraiser or entity (fundraiser) from activity organization contributions' listed in col. (i) HAHN GROUP INC. - 6500 IMPLEMENT, MANGAGE & Yes No SHIPYARD PLACE, FALLS CHURCH EXECUTE ALL ASPECTS OF Х 1,182,000 320,000 862,000. 1,182,000 320 000 862 000. Total List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing. DC, MD, NY, VA

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. SEE PART IV FOR CONTINUATIONS

Schedule G (Form 990 or 990-EZ) 2019

Pa	ITT II	of fundraising Events . Complete if the of fundraising event contributions and gro	-			
		g grown and gro	(a) Event #1	(b) Event #2	(c) Other events	(d) Total events (add col. (a) through col. (c))
Ф			(event type)	(event type)	(total number)	Coi. (C))
Revenue						
Rev	1	Gross receipts				
	2	Less: Contributions				
	_	Ecos. Contributions				
	3	Gross income (line 1 minus line 2)				
		Cook asing				
	4	Cash prizes				-
	5	Noncash prizes				
Direct Expenses						
	6	Rent/facility costs				
	_					
irec	′	Food and beverages				
의	8	Entertainment				
	9	Other direct expenses				
	10	Direct expense summary. Add lines 4 through	n 9 in column (d)		>	
		Net income summary. Subtract line 10 from li	ne 3, column (d)			
Pa	rt II		answered "Yes" on Form	990, Part IV, line 19, or	reported more than	
		\$15,000 on Form 990-EZ, line 6a.	т	T	Т	T
e e			(a) Bingo	(b) Pull tabs/instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col. (a) through col. (c))
Revenue				billigo/progressive billigo		coi. (a) through coi. (c)
Be	1	Gross revenue				
ရွ	2	Cash prizes				
Sue						
ă X	3	Noncash prizes				-
Direct Expenses	4	Rent/facility costs				
ᄒ	•					
	5	Other direct expenses				
			Yes %	Yes %	Yes %	
	6	Volunteer labor	No	No No	No No	
	_	Disast supplies Add Essa Others de	F to a change (d)		_	
	7	Direct expense summary. Add lines 2 through	1 5 in column (a)		>	
	8	Net gaming income summary. Subtract line 7	from line 1, column (d)		•	
		Thot gaming meeting carminary. Gastrage into 1	nom into 1, column (a)			
9	Ent	er the state(s) in which the organization condu	icts gaming activities: _			
а	ls th	ne organization licensed to conduct gaming ac	ctivities in each of these	states?		Yes No
b	If "N	No," explain:				
	_					
46	<u></u>					
		re any of the organization's gaming licenses re		rminated during the tax y	year'?	Yes No
a	11 " \	Yes," explain:				
	_					
	_					
93208	32 09-	-11-19			Schedule G (For	rm 990 or 990-EZ) 2019

Schedule G (Form 990 or 990-EZ) 2019 PENTA	GON MEMORIAL FUND INC.	43-2018221 Page 3		
11 Does the organization conduct gaming activit	ties with nonmembers?	Yes No		
	ustee of a trust, or a member of a partnership or other entity form			
	to administer charitable gaming?			
13 Indicate the percentage of gaming activity co		Yes No		
	nducted in.	13a %		
14 Enter the name and address of the person wr	no prepares the organization's gaming/special events books and r	ecords:		
Name				
Address >				
15a Does the organization have a contract with a	third party from whom the organization receives gaming revenue?	? Yes No		
b If "Yes," enter the amount of gaming revenue	received by the organization 🕨 \$ and the	e amount		
of gaming revenue retained by the third party				
c If "Yes," enter name and address of the third				
Name				
Address				
16 Gaming manager information:				
Name				
Gaming manager compensation > \$				
Description of services provided				
Director/officer Emplo	oyee Independent contractor			
17 Mandatory distributions:				
•	o make charitable distributions from the gaming proceeds to			
retain the state gaming license?	o make chantable distributions from the gaming proceeds to	Yes No		
	der state law to be distributed to other exempt organizations or sp			
organization's own exempt activities during the		Jent in the		
	Provide the explanations required by Part I, line 2b, columns (iii) ar	ad (v): and Part III, lines 0, 0h, 10h		
	. Also provide any additional information. See instructions.	id (v), and Fart III, lines 9, 90, 100,		
SCHEDULE G, PART I, LINE	2B, LIST OF TEN HIGHEST PAID FUND	RAISERS:		
/T) 2227 OF T				
(I) NAME OF FUNDRAISER: H.	AHN GROUP INC.			
(I) ADDRESS OF FUNDRAISER	: 6500 SHIPYARD PLACE, FALLS CHUR	CH, VA 22043		
(II) ACTIVITY: IMPLEMENT,	MANGAGE & EXECUTE ALL ASPECTS OF	' СДРТФДТ. СДМОДТСМ		
(11) ACIIVIII. IMPUBMBNI,	TAMONOU & DABCOID AND ASPECTS OF	CALLIAD CARRAIGN		

Schedule G	G (Form 990 or 990-EZ)	PENTAGON ME	MORIAL FU	ND INC.	43-2018221	Page 4
Part IV	G (Form 990 or 990-EZ) Supplemental Infor	mation (continued)				
		Continucuj				

SCHEDULE 0

Internal Revenue Service

(Form 990 or 990-EZ) Department of the Treasury

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. ► Attach to Form 990 or 990-EZ.

► Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047 Open to Public Inspection

Name of the organization

PENTAGON MEMORIAL FUND INC.

Employer identification number 43-2018221

FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:			
ABOUT THE MEMORIAL AND THE EVENTS ON SEPTEMBER 11, 2001.			
FORM 990, PART III, LINE 4D, OTHER PROGRAM SERVICES:			
OTHER PROGRAMS			
EXPENSES \$ 11,795. INCLUDING GRANTS OF \$ 0. REVENUE \$ 0.			
FORM 990, PART VI, SECTION A, LINE 3:			
CAA CONSULTING ASSISTED WITH THE MANAGEMENT OF THE ORGANIZATION THROUGH			
SEPTEMBER 2019			
FORM 990, PART VI, SECTION A, LINE 4:			
PENTAGON MEMORIAL FUND INC. UPDATED ITS BYLAWS IN 2019.			
FORM 990, PART VI, SECTION B, LINE 11B:			
THE CHAIRMAN OF THE BOARD AND THE TREASURER REVIEW AND APPROVE THE FORM 990			
BEFORE IT IS FILED WITH IRS.			
FORM 990, PART VI, SECTION B, LINE 12C:			
THE BOARD, OFFICERS AND KEY VENDORS ARE ALL SUBJECT TO CONFLICT OF INTEREST			
POLICIES MONITORED BY THE BOARD AND OUTSIDE COUNSEL.			
FORM 990, PART VI, SECTION B, LINE 15:			
THE ORGANIZATION DID NOT COMPENSATE ANY OFFICER OR DIRECTOR OF THE			
ORGANIZATION.			

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990 or 990-EZ) (2019)

Form **8868**

(Rev. January 2020)

Department of the Treasury Internal Revenue Service

Application for Automatic Extension of Time To File an Exempt Organization Return

File a separate application for each return.

► Go to www.irs.gov/Form8868 for the latest information.

OMB No. 1545-0047

Electronic filing (e-file). You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits.

Automatic 6-Month Extension of Time. Only submit original (no copies needed). All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns. Taxpayer identification number (TIN) Name of exempt organization or other filer, see instructions. Type or print 43-2018221 PENTAGON MEMORIAL FUND INC. File by the Number, street, and room or suite no. If a P.O. box, see instructions. due date for filing your 901 NORTH GLEBE ROAD, NO. 200 return. See instructions City, town or post office, state, and ZIP code. For a foreign address, see instructions. 22203 ARLINGTON, VA Enter the Return Code for the return that this application is for (file a separate application for each return) Application Application Return Return Code Is For Is For Code Form 990 or Form 990-EZ 01 Form 990-T (corporation) 07 Form 990-BL 02 Form 1041-A 08 Form 4720 (individual) 03 Form 4720 (other than individual) 09 Form 990-PF 04 Form 5227 10 Form 990-T (sec. 401(a) or 408(a) trust) 05 Form 6069 11 Form 990-T (trust other than above) 06 Form 8870 12 THE PENTAGON MEMORIAL FUND The books are in the care of ▶ 901 N. GLEBE RD, #200 C/O CLA - ARLINGTON, VA 22203 Telephone No. ► 703-998-5100 Fax No. If the organization does not have an office or place of business in the United States, check this box If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) . If this is for the whole group, check this . If it is for part of the group, check this box 🕨 📉 and attach a list with the names and TINs of all members the extension is for. I request an automatic 6-month extension of time until NOVEMBER 16, 2020, to file the exempt organization return for the organization named above. The extension is for the organization's return for: ► X calendar year 2019 or tax year beginning , and ending | Initial return Final return If the tax year entered in line 1 is for less than 12 months, check reason: ☐ Change in accounting period If this application is for Forms 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less 0. any nonrefundable credits. See instructions. За If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions. Caution: If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-EO and Form 8879-EO for payment instructions

LHA For Privacy Act and Paperwork Reduction Act Notice, see instructions.

Form 8868 (Rev. 1-2020)